

# Our Innovation Strategy

January 2021

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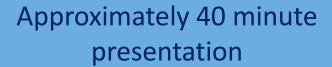


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#### Presentation format









Please stay on mute during the presentation



Questions & Answers throughout



Please note the webinar is being recorded



Submit written questions using the chat function



We will ask for feedback during the webinar





Dan
Randles
Head of
Innovation



Geraldine
Paterson
Innovation
Manager



Elizabeth
Pattison
Innovation
Funding
Manager







This is to introduce an update to our Innovation Strategy

Adopting best practice to consult with stakeholders





Feedback will be incorporated into the draft document

Our ED2 plan will build on this strategy

# Introducing Electricity North West





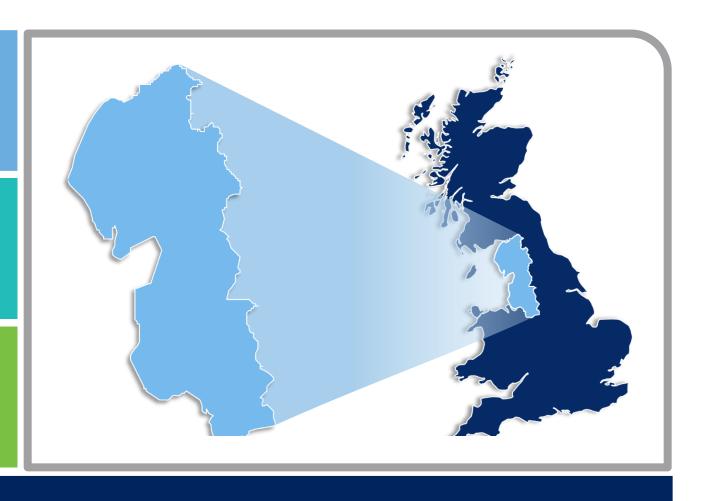
4.9 million



2.4 million



25 terawatt hours

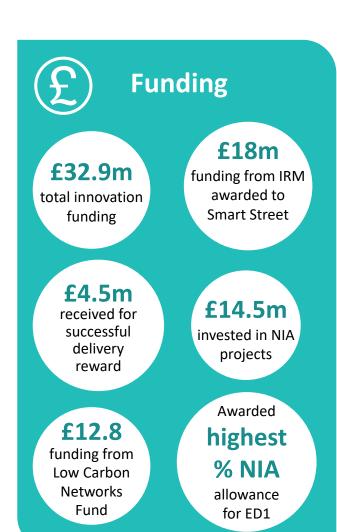


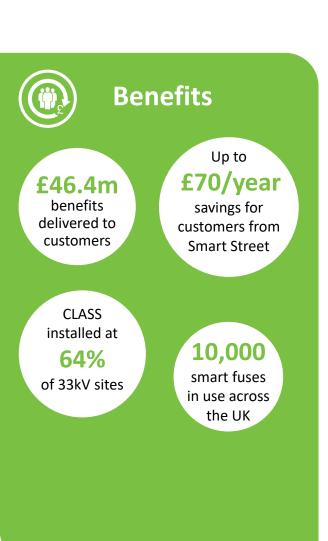
£12 billion of network assets • 56 000 km of network • 19 grid supply points

66 bulk supply substations ● 363 primary substations ● 33 000 transformers

#### Our record of success









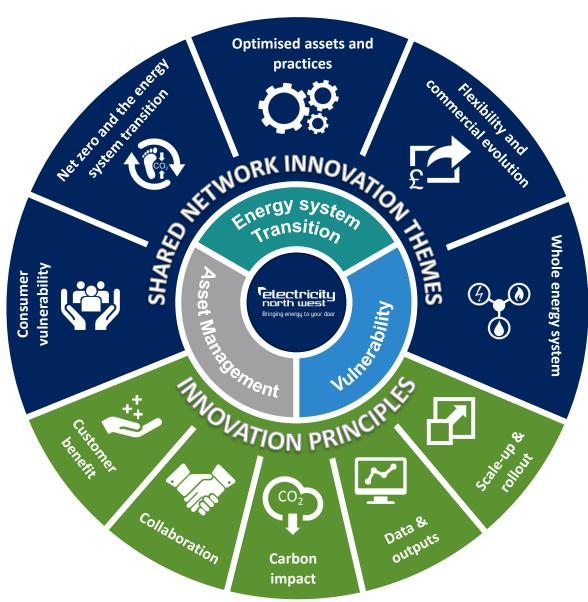
# Our strategy at a glance



Three core challenges

Five themes provide shared strategic direction across the industry

Five principles underpin all our projects



# Our challenges





Energy system transition



Asset management



Vulnerability



#### Innovation themes



Consumer vulnerability



Aim: to support the needs of consumers in vulnerable circumstances today and in the future, and ensure that everyone can experience the benefits of the energy transition and any adverse effect of change is minimised.

Net zero and the energy system transition



Aim: to facilitate and accelerate the UK's transition to net zero greenhouse gas emissions before 2050.

Optimised assets and practices



Aim: to develop and implement industry-leading techniques for optimising assets and practices for energy networks.

Flexibility and commercial evolution



Aim: to develop and test innovative solutions to increase the flexibility, transparency and efficiency of the energy system, enabling information to be more open and networks to be more responsive to change.

Whole energy system



Aim: to enable joined up and efficient approaches across multiple aspects of the energy system around planning, forecasting, design, construction, operation, maintenance and data



Are there any other themes we should consider?





#### Q1 – Rank our themes in order from most to least important to you



1. Consumer vulnerability



2. Net zero and the energy system transition



3. Optimised assets and practices



4. Flexibility and commercial evolution



5. Whole energy system

Q2 – Are there any themes missing from our strategy?

# Our innovation principles



Underpin all of our innovation projects

Influence our decision-making

Guide our innovation choices

Ensures alignment with stakeholder needs



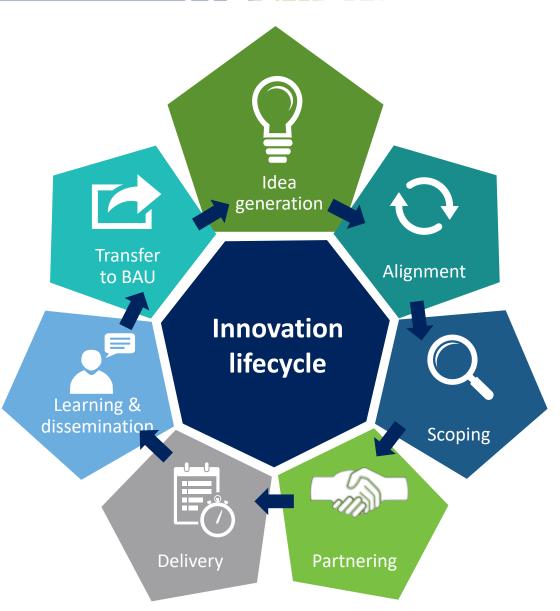
# Innovation life cycle



Ideas come from a variety of sources

Value for customers must be clear

Must link to at least one of our themes







Embedded innovation proven innovation which is considered the default solution to a problem



innovation
short-term, lower risk
innovation funded by
our base revenue
allowance



Ofgem-funded innovation innovation funded by our customers under a mechanism agreed by Ofgem, which demonstrates long-term value for customers with a focus on energy system transition and customer vulnerability



Email



If you have an idea for an innovation project, please email us at innovation@enwl.co.uk Call for innovation



If you have an idea watch out for our Call for Innovation

ENA call for innovation



You can also respond to the Energy Network Association's Call for Innovation



#### In ED1 NIA based on % of base revenue

DNO	NIA Request (% of base revenue)	NIA amount (% of base revenue)	NIA Amount (approx. £m per annum)
ENWL	0.8	0.7	£2.79
NPG	0.6	0.6	£3.84
WPD	0.5	0.5	£7.53
UKPN	0.5	0.5	£6.63
SPEN	1.0	0.5	£3.66
SSEPD	1.0	0.5	£4.08

We were awarded largest % but received least £ due to being a single DNO



In ED2 we have the opportunity to set out our innovation plan and we intend to be much more ambitious with our funding request.

Given this we would like to use this opportunity to gauge stakeholder opinion on the level of our ambition for ED2

Q3 – Do you think Electricity North West should be considering:

i. A more ambitious plan than ED1

ii. A plan similar in size to ED1

iii A less ambitious plan than ED1

# Our vision for ED2 – objectives



#### Consumer vulnerability



Aim: to support the needs of consumers in vulnerable circumstances today and in the future, and ensure that everyone can experience the benefits of the energy transition and any adverse effect of change is minimised.

Further explore our role in addressing fuel poverty and how technology could provide savings to vulnerable customers

Explore how technology and innovation can mitigate the environmental and societal impact of our operations

Assist with community and local energy schemes

#### Net zero and the energy system transition



**Aim:** to facilitate and accelerate the UK's transition to net zero greenhouse gas emissions before 2050.

Offset the carbon impact of our network

Increase energy efficiency and maximise capacity through use of voltage optimisation

Facilitate the use of low carbon technologies

# Our vision for ED2 – objectives



#### Optimised assets and practices



**Aim:** to develop and implement industry-leading techniques for optimising assets and practices for energy networks.

Investigate alternatives to and reduce our use of sulphur hexafluoride (SF<sub>6</sub>) in electrical switchgear

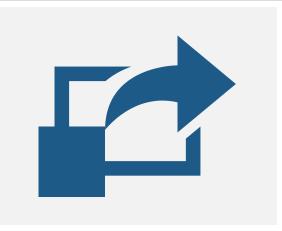
Explore improvements to safety measures for our operators and the general public

Enhance automation across our operations and make use of new technologies to improve network resilience

Improve network reliability

Increase lifespan and improve health of existing assets

#### Flexibility and commercial evolution



Aim: to develop and test innovative solutions to increase the flexibility, transparency and efficiency of the energy system, enabling information to be more open and networks to be more responsive to change.

Facilitate bringing domestic flexibility into the market

Improve demand and generation forecasting

Guarantee access to our data

Improve our connections processes

Improve Electricity System ESO interface arrangement

Improve interface arrangements with other DNOs



#### Whole energy system



Aim: to enable joined up and efficient approaches across multiple aspects of the energy system around planning, forecasting, design, construction, operation, maintenance and data

Investigate joint use of assets

Promote whole system planning and decision-making

#### Our commitments















We will keep our strategy under regular review, ensuring that it reflects our priorities and those of our stakeholders

We will ensure that we deliver projects that tackle the challenges of energy system transition and vulnerability

We will routinely hold a 'call for innovation' and encourage innovators to submit their ideas for consideration We will ensure
collaboration is at
the forefront of all
innovation, keeping
stakeholders up-todate and sharing all
learning

We will establish an
Innovation Oversight
Panel to routinely
review and challenge
our innovation
programme

We will publish an annual Innovation
Update report to provide visibility of how we are meeting our commitments

# QUESTIONS





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Please contact us if you have any questions or would like to arrange a one-to-one briefing about our innovation projects



Q4 - In your view, how best can we engage individuals to ensure we obtain the most beneficial response to develop our strategy?

Please submit your answer in the Zoom chat before you leave.