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## Session 5.3

# BAU Adoption

# CLASS

Customer Load Active System Services

LCNI Conference  
Thursday 13 October 2016

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**Tony McEntee**

CLASS Implementation Manager

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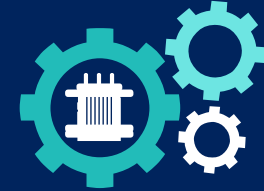
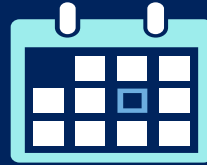


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# Agenda



**CLASS**  
Customer Load Active System Services



Background &  
recap

Project extension

BAU – developing  
the business case

BAU Design



Procurement

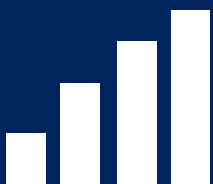
Securing the  
Benefits

Next steps

# Our smart grid development



## Leading work on developing smart solutions



Deliver value from existing assets



Customer choice



Five flagship products (second tier/NIC)

£42 million

**C2C**

**SMART STREET**

**Celsius**

**CLASS**

**RESPOND**



“

*Sought to demonstrate that  
electricity demand can be  
managed by controlling voltage...*

...without any discernible impacts  
on customers






”



Customer Load Active  
Systems Services

# CLASS project overview

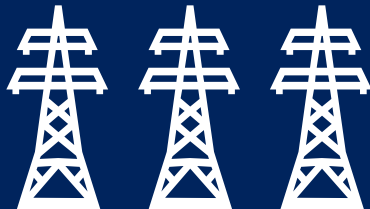


<p>Objectives</p>	 <p>Reduction of peak demand</p>	 <p>Frequency response and voltage support</p>	 <p>Voltage and demand relationship</p>	 <p>No effect on customers</p>
<p>What?</p>	<p>Baseline measure: Spring 2014 Monitoring waves: Summer 2014 to Spring 2015 All <b>485 000</b> customers in test area received letter <b>696</b> customers recruited at <b>baseline</b> <b>1,357 monitoring</b> interviews</p> 			
<p>Customer hypothesis</p>	<p><b>“CLASS will be indiscernible to customers”</b> Customers will not see / observe / notice an impact on their supply quality when these innovative techniques are applied</p>			

# Results summary



Statistical findings are that domestic customers did not notice the CLASS functions



Lessons have been learned during the installation phase, that can be integrated into any future 'rollout'



CLASS has provided National Grid with the ability to use an ICCP link which provides them with a demand response during a system frequency event



CLASS has shown an approximately linear relationship between voltage and demand

# High level benefits



Low cost high speed frequency support



3GW demand reduction or boost



2GVAR National Grid voltage control



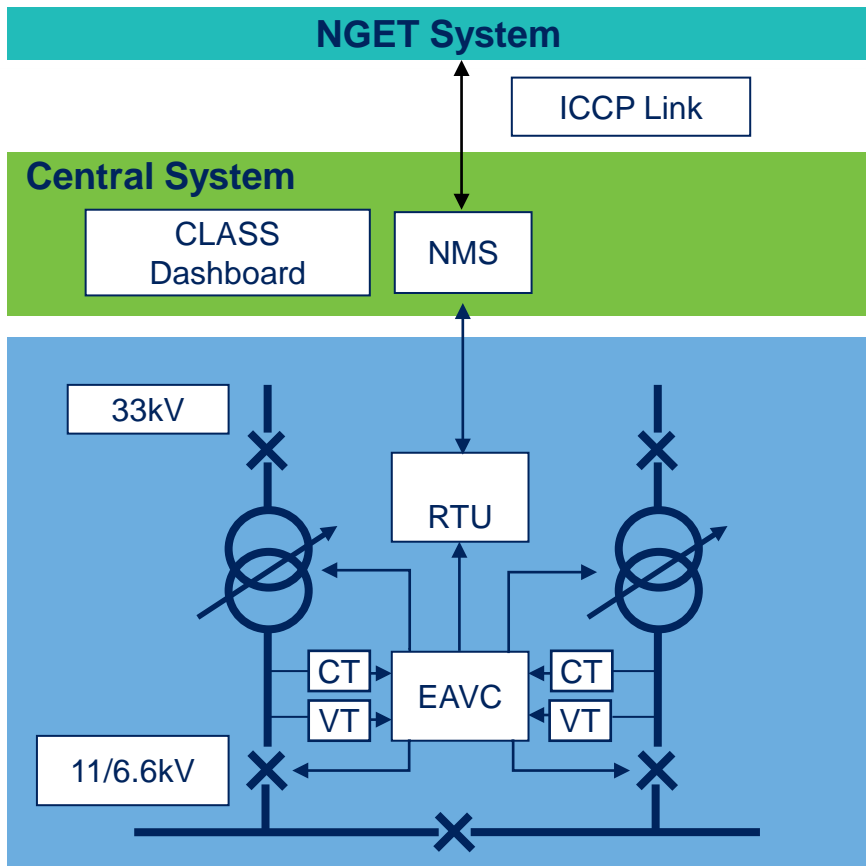
Reinforcement deferral



24/7 voltage/demand relationship matrix



# CLASS system overview



## NGET System

ICCP link will provide future capability for National Grid to access the CLASS functionality directly for flexible whole system response

## Central System (Dashboard)

Facility to specify service requirements  
Monitors the status of each CLASS substation and which should be armed or disarmed  
Monitor performance

## Enhanced Automatic Voltage Controller

Measure performance. voltage, current, power, frequency etc  
Hold arm/ disarm flags for each of the CLASS services  
Trip or close circuit breakers or operate tap changers to implement CLASS services

# CLASS extension objectives



## Assess the market for each CLASS service



Market structure, entry qualifications and price

Size of market in 2015 and potential size to 2027

Current and potential future competitors – no, type and size of players

## Assess the impact for each CLASS service



Market structure and service price

Competitors – number, type and size of players

## Determine benefits for GB customers



Costs and benefits for GB customers

Potential winners and losers in each market

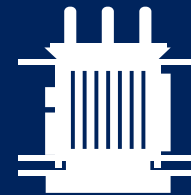
Whole market impact  
Sharing of DNO revenues with customers



Revenue and costs classified as Value Added Services (DRS8)



Services described generically as: 'distribution network voltage control and network management services procured from the licensee by National Grid for the purposes of its system operator residual balancing activity'.



The reasons for this decision:  
These services utilise DNO assets  
Licensees incentivised to provide services to National Grid: should benefit consumers by more efficient procurement of system balancing requirements;  
Consumers should benefit by sharing any net revenue received by the licensee



## What are Balancing Services?

## Who provides Balancing Services?



Range of energy and capacity products designed by National Grid – the System Operator

Used to maintain the balance of supply and demand after gate closure, to maintain stability, and ultimately ensure security of supply

Balancing Mechanism (BM) providers – large, often transmission-connected generators

Non-BM (distributed resources)

Demand side response

Other TSOs (via interconnectors)

# Is CLASS eligible?

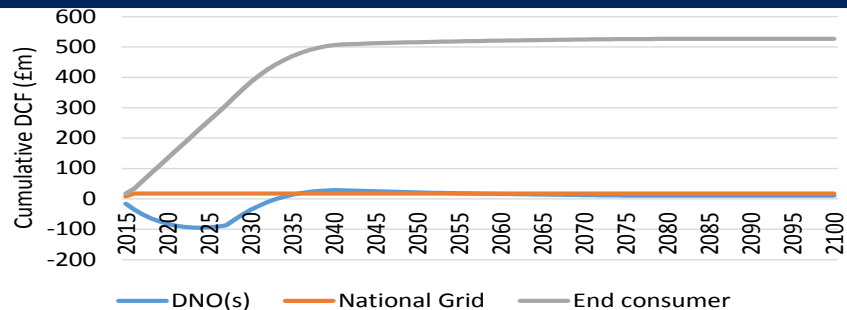


Product	CLASS eligibility (indicative)	Notes
Frequency Response Primary	Yes	<ul style="list-style-type: none"> <li>Through switching out a single transformer</li> <li><b><u>Dynamic/static treatment still tbc – affects size of market</u></b></li> </ul>
Frequency Response Secondary	Yes	<ul style="list-style-type: none"> <li>Through tap changes</li> <li>Dynamic/static treatment still tbc – affects size of market</li> </ul>
Frequency Response High	Under review	<ul style="list-style-type: none"> <li>Potential to use tap stagger to provide High when switched out</li> <li>Dynamic/static treatment still tbc – affects size of market</li> </ul>
Fast Reserve	Yes	<ul style="list-style-type: none"> <li>Through tap changes</li> <li>50MW de minimis appears deliverable through aggregation</li> </ul>
STOR	Yes	<ul style="list-style-type: none"> <li>Through tap changes</li> <li>Though duration of service could make consistent profile of performance difficult on full capability</li> </ul>
Reactive Power	Yes	<ul style="list-style-type: none"> <li>Through use of tap stagger</li> </ul>

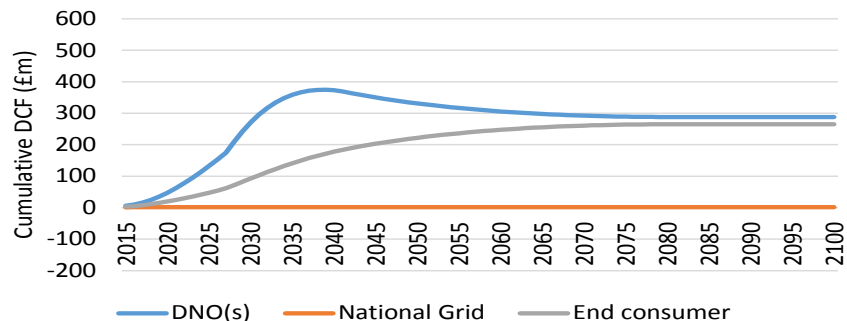
# Potential benefits



Cumulative discounted cash flow by stakeholder  
(LRMC pricing)



Cumulative discounted cash flow by stakeholder  
(Shadow marginal pricing)



CLASS deployment  
354 substations (180MW) 2014-15  
5,900 substations (3GW) 2027  
Linear growth between

DNOs incurring capex until 2027

Totex capitalisation means net revenues  
are shared over 45 years

DNOs under LRMC break even in long run  
but not until 2035

Stakeholder	LRMC NPV	Marginal NPV
DNO(s)	£10.3m	£287.8m
National Grid	£17.2m	£1.3m
Consumers	£526.8m	£265.2m
<b>Total</b>	<b>£554.3m</b>	<b>£554.3m</b>



## There is significant scope for CLASS to reduce consumer costs

Most valuable if CLASS treated as capable of providing dynamic and high response  
If not, deployment of CLASS will be constrained by 2027, reducing its potential to benefit consumers

## The DUoS sharing factor allows consumers to benefit under a range of pricing strategies

More consumer benefit if CLASS is priced at cost, manifesting as reduced BSUoS  
Under shadow marginal price, all revenues, costs and risks shared between DNO and consumers  
Note that CLASS deployment levels could vary as a function of pricing rules

## Future benefits and revenues from CLASS less certain

NPV horizon does not necessarily reflect DNO business decision-making  
Competitive technologies expected to drive prices down  
Growth in market requirement not enough to offset this



## Estimating roll-out costs

What are the cost of rolling out a new service?

To what extent are the project costs an indicator of BAU costs?

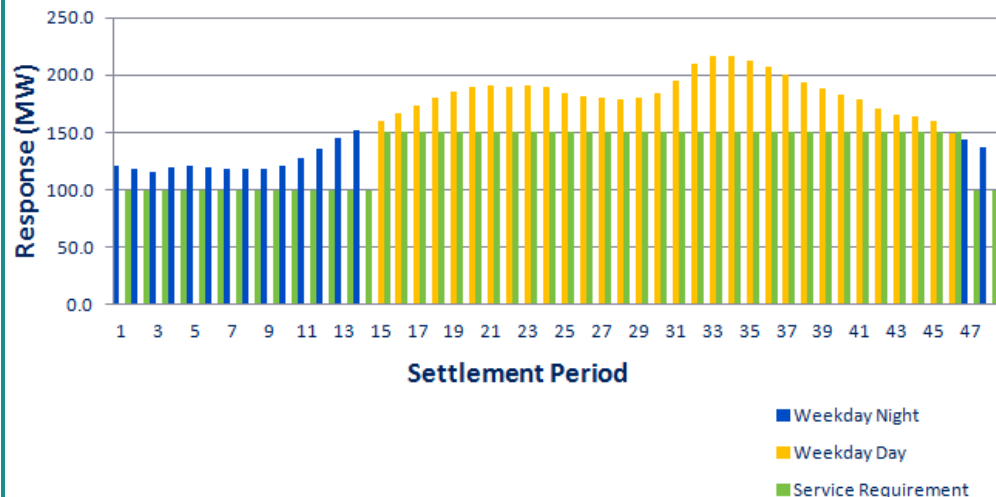
To what extent are current approaches similar to BAU costs?

## Firming up the benefits

Estimating service volumes

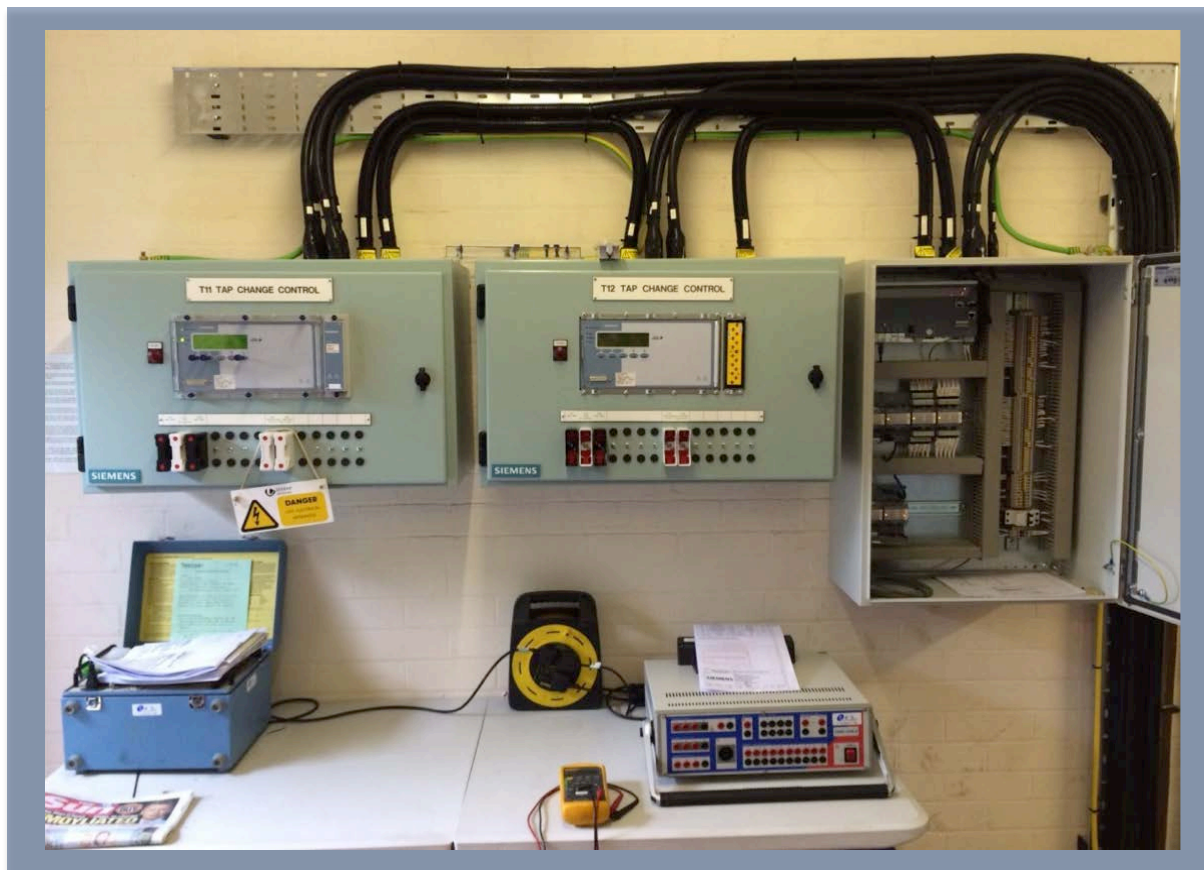
Estimating prices

## CLASS Response – daily profile: winter





# CLASS trial equipment



# Considerations for delivery strategy



Installation work:  
safety and system  
risk priorities



Not all required  
functionality in trial  
system



New NMS system to  
incorporate smart  
meter benefits: need  
to integrate CLASS  
functionality



Maintain Grid Code  
OC6 compliance

Considered using trial equipment and extending trial sites  
for quicker deployment ● Adds significant risk and cost for minimal benefits



**Transitioning from project to BAU likely to need significant procurement phase**

Scale of procurement may require EU compliant procurement process

Likely to add significant time to deployment timescales

Month	Jul-16	Aug-16	Sep-16	Oct-16	Nov-16	Dec-16
<b>Procurement CLASS S/S Equipment and Installation</b>						
Preparation	■					
Expression of Interest	■	■				
PQQ		■	■			
Invitation To Tender		■	■			
Tender Assessment				■	■	
Contract Award						■

# Securing the benefits



**A key aspect for most projects is to ensure that the forecast benefits are delivered**

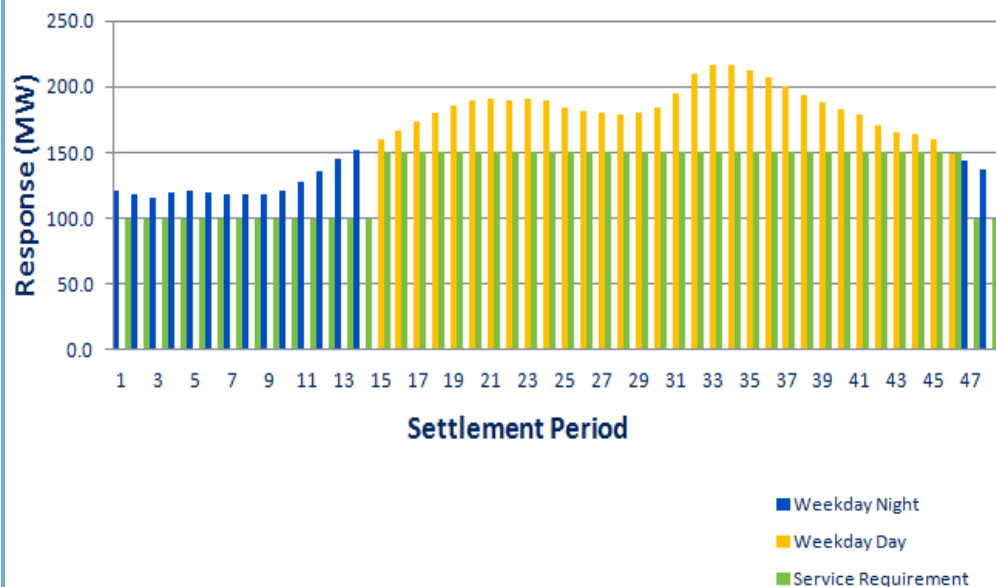
For CLASS, the main benefits to support the investment are revenues for Balancing Services

Revenues are not guaranteed. Contracts must be won in the established markets for balancing services

Service requirements are specified by National Grid

The CLASS services must be configured to deliver these services

## CLASS Response – daily profile: winter





## When does National Grid buy Balancing Services, and how long for?

Forward contracts procured at regular intervals (e.g. monthly to quarterly) – open to all providers

Remainder of requirement is procured through the Balancing Mechanism up to a few hours ahead

Lead up to Settlement Period

Up to 23 months in advance

Gate Closure

Settlement period



## How are providers paid for Balancing Services?



Forward-procured Balancing Services are structured as availability fees and energy fees

Successful providers are paid the availability fee for their 'window' and energy fee for any utilisation

Balancing Services procured in the Balancing Mechanism are paid according to bids and offers for energy utilised

## Next steps



### Procurement

Conclude the procurement process by identifying preferred suppliers

### Commercial terms

Conclude Framework agreements with National Grid for Balancing Services

### Investment decision

Update business case and make investment decision

### Implement

Commence installation and testing and provision of services to National Grid

### Optimise

Identify the best way to utilise CLASS characteristics for future services

For more information



[www.enwl.co.uk/thefuture](http://www.enwl.co.uk/thefuture)



[futurenetworks@enwl.co.uk](mailto:futurenetworks@enwl.co.uk)



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